

# BUFORA LIMITED

## NOTICE OF ANNUAL GENERAL MEETING

The Third Annual General Meeting of BUFORA Ltd will be held at the Kensington Central Library, Campden Hill Road entrance, in the Lecture Theatre, at 7 pm on Saturday, 2 December 1978, to receive the President's Address, the Chairman's Report, the Report of the Council of Management for the Year ended 31 August 1978, the Report of the Auditor, of the Accounts of the Treasurer, and to elect the Members of the Council for the following year and re-appoint the Auditor, according to the Articles of Association.

*Signed on behalf of the Council of Management,*  
Miss B D WOOD, Secretary.

Please note that a Member entitled to attend and vote at this Meeting is entitled to appoint a proxy who need not be a Member of the Company to attend and vote in his or her stead. Instruments of proxy must be lodged at the Company's Registered Office, Hazlemont House, Gregory Boulevard, Nottingham, not less than forty-eight hours before the time appointed for the meeting.

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## THIRD ANNUAL GENERAL MEETING

2 December 1978

## AGENDA

- 1 Notice convening the Meeting.
  - 2 Minutes of Second Annual General Meeting.
  - 3 President's Address.
  - 4 Chairman's Report.
  - 5 Treasurer's Report.
  - 6 Director of Research's Report.
  - 7 Adoption of the Report of the Council of Management, of the Report of the Auditor, and of the Accounts for the year ended 31 August 1978.
  - 8 Re-appointment of Auditor.
  - 9 Election of Directors to the Council of Management for the ensuing year.
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## REPORT OF THE COUNCIL OF MANAGEMENT for the twelve months ended 31 August 1978

1 This Report and the attached set of Accounts and Report of the Auditor cover the twelve months period from 1977 to 1978 August 31.

2 The attached Balance Sheet shows the state of the Company's affairs at 31 August 1978; the financial position being an improvement over the previous year's Balance Sheet. The accompanying Income and Expenditure Account prepared by the Treasurer, Mr S L Smith, though showing a smaller net surplus than in the previous year, includes items where considerable improvements have been achieved thus providing more funds for publications and research and investigation. A significant proportion of BUFORA'S income is derived from Members' donations, and the Council expresses its thanks to all those Members who generously contributed to the total shown in the Accounts.

3 The principal activities of the Company during the Financial Period have been to encourage and conduct unbiased scientific research of unidentified flying object (UFO) phenomena throughout the United Kingdom, to collect and disseminate evidence relating to UFOs, and to co-ordinate UFO research throughout the United Kingdom and to co-operate with others engaged in such work throughout the World.

4 The Membership of BUFORA Ltd at 31 August 1978, was 731 (1977-763), the fall being due to the loss of some overseas members and the inevitable turnover of younger Members who join on the popular image of UFOs, but who find the real picture less like romantic science fiction than they thought. The Membership Secretary, Mrs S A Harcourt, reports that new Members joining during the present year have included many more qualified people genuinely wanting to help with research and investigation. This trend is most

encouraging for the future development of BUFORA's research and investigation programmes. The Registered Membership of the Company is 550.

The Chairman, Mr L E Beer, the Company Secretary, Miss B D Wood, and the Editor of the Journal, Mr N T Oliver, have all received during the year a continuing series of enquiries about BUFORA and UFOs, mainly from the public but also from Local Authority Information Centres, Technical Colleges and Universities, Reference Libraries and Museums.

- 5 A National Conference was held during the year in Nottingham on 15-16 April 1978. The event was organised by Council Members Mr C F Lockwood and Mr A R Pace and guests and Members were hosted by MURO, the Midlands UFO Research Organisation based in Mansfield. Speakers were headed by Dr R F Haines, PhD, from Los Altos, California, who emphasised the necessity of an interdisciplinary approach to discussion and research into the UFO phenomenon. Dr Haines brought greetings from individuals and organisations in the United States of America thus maintaining BUFORA's continuing links with that country as part of its promotion of international co-operation. This theme was further strengthened by a paper submitted by the Danish Skandinavisk UFO Information group and a contribution from Mr D Bosga, an investigator for the Centre for UFO Studies in the USA. The aim of holding the Conference was undoubtedly satisfied as it brought together ufologists from this country and abroad to discuss progress and ideas and it fostered good relations and co-operation between participants. It was also successful in financial terms as a bonus to the organisers. A full report on the Conference has appeared in the July/August BUFORA Journal and Conference Proceedings are in the course of preparation.

During the year BUFORA held 10 lectures at the Kensington Central Library in London, on the first Saturday of each month from September to June, arranged by Mr N T Oliver. The programme of talks covered most aspects of ufology and entertained and educated near capacity audiences. The success of the season in providing informative and social evenings, is reflected in the Income and Expenditure Account. Summaries of some lectures were published in the BUFORA Journal and during the coming year Council intends that coverage will be more complete for the benefit of out-of-London Members.

In addition, several Members and Council Members have been invited to give lectures to organisations, educational establishments, and local radio audiences as well as providing interviews and information to local and national newspapers.

- 6 Under the Editorship of Mr N T Oliver, the BUFORA Journal was published six times during the year and distributed to Members and exchanged with about 60 other organisations worldwide. Council are grateful to Mr A West and Mr B Hartley for distribution of the Journal. The Editorial emphasis over the year's issues has been placed particularly on developing the publication of sighting accounts and investigators' reports so that Members may be informed of UFO events throughout the country, and investigators can see the results of their work. A number of research papers and other general articles have also been included in the Journal. A regular feature has been Sighting Summaries giving brief details of cases investigated and catalogued, prepared by Miss P Grego and Report Extra covering abstracts of the more substantial sightings. Because of the improved finances of BUFORA, the Journal has been expanded to a regular 32 pages, including illustrations by Miss J Cook, and Points from the Press prepared by Mrs V Martin.

As shown in the Income and Expenditure Account, sales of BUFORA publications are less this year than last year but still substantially up on 1975/76. The drop is mainly due to the effect of publication of BUFORA's Investigators Handbook last year. Demand for this major publication has been met by three reprints during the year. BUFORA's other previously published booklets, the "UFO Guide," already in its third edition, and the three Science Papers, "The Use of Analytical Instruments in the Search for Extraterrestrial Spacecraft" by Mr D Viewing, "Investigations Procedures" by Mr T Whitaker, and "An Engineer's Look at UFOs" by Mr L Cramp, continue to be in demand. Two new publications have been launched, both arising from the November 1976 National Conference in Birmingham. The first is based on the illustrated lecture on humanoids given by Mr T R Bloecher of New York "Close Encounters of the Third Kind." The second is the full "Proceedings of the Second National Research and Investigation Conference." Both publications have been selling at a satisfactory rate and Council thanks Mr C F Lockwood for Editing the Proceedings and Mr A R Pace and Mr A West for handling distribution.

- 7 Research into Vehicle Interference Cases has been concluded and a report including an extensive catalogue of 420 cases compiled by Mr G Falla and others, together with detailed case studies, comments and conclusions is in the final stage before publication. Mr L Dale, Mr M Ford and others, in Kent have set up two electromagnetic noise monitoring stations at Gillingham and Ashford, funded by the Research Grant given in the previous financial year. Considerable experience has been gained in operating the stations, including taking part in an international skywatch operation, and a number of areas have been identified for future development. A progress report will be included in the Proceedings of the April 1978 National Conference.

Completion of the Vehicle Interference Case Catalogue has enabled Mr G Falla to begin work on Radar Cases. Some 150 reports from the last 35 years have been catalogued with assistance from Mr B Hartley. A report will be published during the coming year.

Two Members of the FUFOR UFO Study Group in Crewe are conducting preliminary studies of selected photographic material to establish any dimensional relationships under a BUFORA sponsored Orthographic Projection Project.

Following the November 1976 Birmingham National Conference, co-operation with Mr T Bloecher and Mr D F Webb of the Mutual UFO Network Humanoid Study Group and the Centre for UFO Studies, the Director of Research, Mr A R Pace, has received a copy of their Humanoid Catalogue, HUMCAT, for BUFORA research, principally for checking, correcting and revising the UK data included in it. A study of UFO reports from pilots has been initiated in conjunction with Dr R F Haines and information has been exchanged. The Director of Research has hosted a number of researchers who have consulted the BUFORA Research records for information required for their own projects.

- 8 Mr K R Phillips was National Investigations Co-ordinator at the beginning of the year, but retired at his own request in October. After a brief interregnum, Mr L W Dale was appointed to fill the vacancy. During the year approximately 500 investigations were initiated, a significant proportion arising from a series of articles in the Daily Express which resulted in their receiving about 1500 letters. These were shared between BUFORA and Flying Saucer Review (FSR), as both parties had assisted the Express in preparing their series. Approximately 40% of the 725 items examined by BUFORA related to sighting reports suitable for further study and BUFORA Investigators were given details for their respective areas. A number of cases were referred to CONTACT (UK) for investigation. BUFORA's Yorkshire Branch organised by Mr T Whitaker has followed up many of the cases and has initiated a record number of investigations during the current year. The National Investigations Co-ordinator has received an estimated 1450 press cuttings from UK newspapers over the year, a significant increase over the previous year.

A new physical data section has been formed, co-ordinated by Mr K R Phillips and staffed by Mr R Digby, Mr S Gamble and Mr R Lindsey in close liaison with Mr L W Dale, to examine all aspects of physical evidence including photographs, site traces, and environmental monitoring. Mr M Stenhoff has specialised in reports that indicate relationships with Ball Lightning.

- 9 The following Members constituted the Council of Management at 31 August 1978:

Mr L E Beer	Miss B D Wood	Mr S L Smith	Mrs S A Harcourt
Mr A R Pace	Mr N T Oliver	Mr S Gamble	Mr C F Lockwood
Mr L W Dale	Mr A West	Mr M Stenhoff	

In addition, the following Members have served on the Council during the year:

Mr R Nash                      Miss J C Randles

- 10 No Member of the Council received any remuneration during the year.
- 11 Under Sections 49 and 50 of the Articles of Association, the following Members of Council are retiring by rotation:
- |             |                 |               |               |
|-------------|-----------------|---------------|---------------|
| Mr A R Pace | Mr C F Lockwood | Mr N T Oliver | Mr M Stenhoff |
|-------------|-----------------|---------------|---------------|
- Mr Pace, Mr Lockwood and Mr Oliver, being eligible, offer themselves for re-election. Mr Stenhoff has retired at his request and is not seeking re-election.

*Signed on behalf of the Council,*

7 October, 1978.

L E BEER, *Chairman.*

# **BUFORA LTD**

## **BALANCE SHEET**

	as at 31.8.78		as at 31.8.77	
<b>ASSETS</b>	£	£	£	£
Sundry stock at cost .....		132		197
Sundry debtors .....		451		480
Cash: Deposit Account .....	1462		984	
Current Account .....	162		413	
		<u>1624</u>		<u>1397</u>
		2207		2074

## **LIABILITIES**

Subscriptions in advance .....		1930		1468
Sundry creditors .....		184		600
Current Taxation (payable 1.6.79) .....		24		—
		<u>2138</u>		<u>2068</u>

<b>Net Assets</b> .....		<u>69</u>		<u>6</u>
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## **FUNDS**

<b>Research Fund</b> —at start of period .....	57		87	
Less: Research Grant .....	—		30	
		57		57

<b>General Fund</b> —at start of period .....	(51)		(199)	
Add: Surplus of Income for the period .....	63		148	
		12		( 51)

Total of Research and General Funds .....		<u>69</u>		<u>6</u>
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## **INCOME & EXPENDITURE ACCOUNT**

	Year to 31.8.78		Year to 31.8.77	
<b>INCOME</b>	£	£	£	£
Subscriptions .....		2939		2159
Life subscriptions maturing .....		66		60
Publications sales .....	515		715	
Less: Printing and postage .....	285		663	
		<u>230</u>		<u>52</u>
Donations .....		449		392
Interest from Deposit Account .....		58		45
London Lectures .....	451			
Less: Expenses .....	402			
		<u>49</u>		<u>—</u>
Miscellaneous income .....		82		37
		<u>3873</u>		<u>2745</u>

## **EXPENDITURE** inclusive of VAT

Journal printing and distribution .....		2283		1537
Research & Investigation .....		834		427
London Lectures expenses .....			298	
Less: Income therefrom .....			248	
				<u>50</u>
Administration expenses .....		611		442
Honorarium to Auditor .....		27		27
Conference expenses .....	719		628	
Less: Registration Fees .....	707		514	
		<u>12</u>		<u>114</u>
		<u>3767</u>		<u>2597</u>

<b>SURPLUS</b> of income over expenditure for period .....	106	148
UK Corporation Tax at 42% based on Deposit Account interest earned during 1976/77 .....	19	
Provision for UK Corporation Tax at 42% based on Deposit Account interest earned during 1977/78 .....	24	
	<hr/> 43	<hr/>
<b>NET SURPLUS</b> of income over expenditure for the period carried to General Fund .....	63	148
	<hr/>	<hr/>

- Notes :** (1) The Company is limited by guarantee and in the event of winding up the liability of each Member would be limited to £1.00.
- (2) Life Subscriptions are credited to income at a rate equivalent to the current Annual Subscription.

*Signed on behalf of the Council of Management,*

L E BEER, *Chairman.*

S L SMITH, *Director and Treasurer.*

7 October 1978.

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### **REPORT OF THE AUDITOR to the Members of BUFORA Ltd.**

I have examined the attached Balance Sheet and Income and Expenditure Account and Notes attached thereto. These have been prepared under the historical cost convention.

In my opinion these Accounts give, under the accounting convention stated above, a true and fair view of the state of the Company's affairs at 31 August 1978 and of the excess of income over expenditure for the year ended on that date and have been properly prepared in accordance with the provisions of the Companies Acts 1948 and 1967.

Hazlemont House,  
Gregory Boulevard,  
Nottingham.

J C FOXON,

*Chartered Accountant.*

9 October, 1978.

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### **CHAIRMAN'S REPORT**

The main activities of the Association have been summarised by our Hon Treasurer, Stephen Smith, in the "Report of the Council of Management." As I interpret it, the role of the Chairman is to co-ordinate the Association's activities and ensure its financial viability. As we lack a Publicity Officer, I have assumed this role, and apart from this aspect, I do not regard it as part of my brief to become over-involved in the details of how officers carry out their duties. I am of course willing to investigate specific complaints and follow up suggestions. Part of our success as an organisation can be attributed to the relative autonomy under which officers are able to work.

On the publicity front, I issued three press releases during the year ended 31.8.78. The first commented on the success of our National Research Conference in Nottingham, and I am convinced that the choice of a town-centre venue easily accessible by both road and rail combined with reasonable registration fees ensured a good attendance of up to 175 people. Also the event broke-even financially. Full credit goes to Anthony Pace and Charles Lockwood for arranging an excellent programme, which made this our most successful conference to date. We have plans in hand for 1979 for the first truly international UFO research con-

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ference to be held in the UK. With London as the venue, this promises to be a memorable event. The second press release drew attention to the cash prizes being offered by Cutty Sark (UK Scotch Whisky) Ltd, including BUFORA's role as consultants, so that ufologists at home and abroad could learn about the competitions.

In terms of press coverage, the third release announcing the start of our 1978-79 London Lecture Season was highly successful. Consequently we got off to an excellent start on 2 September with an attendance of about 145. It has long been an enigma to me that Flying Saucer Review magazine (FSR) makes no editorial mention of the BUFORA lectures, even though these have continued regularly since the early sixties, and leading ufologists have presented some remarkably erudite papers. During 1977 I twice requested an informal meeting with the editor of FSR with a view to promoting closer co-operation. The editor declined both requests. On the other hand, I am pleased to say that we received some useful publicity in "Spacequest" while it was being published. Relations with Contact (UK) have been amicable and I hope will become more extensive in the future. Co-operation with a number of locally based groups continues to be good and mutual assistance with investigations is a prime objective. It is worth noting that this was the basis for the formation of the Association in 1962 when eight UK societies came together to promote co-operation. The oldest of these, the British Flying Saucer Bureau in Bristol, founded in 1953, is still with us today! At this point I must emphasise that we have no connection with the British UFO Society, run by an individual who has plagiarised our R2 sighting report form. He has irritated us on several other counts, not least of which is the confusion caused by the similarity in name.

At some expense, BUFORA is continuing to invite ufologists from overseas to speak at its lectures and conferences. Amongst these were Erling Jensen from the Danish group Skandinavisk UFO Information (SUFOI). He said that SUFOI has 2,500 members despite the small size of Denmark and the language barrier. Their success was directly attributable to the regularity, size and quality of the SUFOI journal. BUFORA can certainly learn from their example. Norman Oliver has done a remarkable job in rebuilding the quality and quantity of our BUFORA Journal, which we hope to maintain at 32 pages printed on art-paper. However we still need more scientific/technical articles from members. Our Director of Research, Anthony Pace, has plans for a special publication containing carefully selected articles and scientific papers. The intention is that this "Special" will be published in addition to research projects reports and conference proceedings. Donations will be needed to finance the capital cost of the printing. We would also like to be able to rent an answer-phone machine so that "UFO Hotline" messages can be recorded on those occasions when a human recipient is not available. For BUFORA's research and investigation side to operate with a reasonable degree of efficiency, we really need a donation of at least £5.00 from each member in addition to the £5.00 subscription which pays mainly for the Journal and general administrative costs.

Janet and Colin Andrews have now reopened the Lending Library, and donations of UFO-related books would be appreciated, particularly hardbacks. We also need cash to buy some rarer titles such as "The Scientific Study of UFOs," also known as the "Condon Report."

Largely as a result of the American film "Close Encounters of the Third Kind," the past year has produced a record number of enquiries. Many of these were from youngsters, who having been conditioned by television space dramas (I would be the last person to knock "Dr Who" or "Star Trek"), do not always appreciate that UFO research is not particularly glamorous. BUFORA makes no pretence to be a fan-club, unlike one such which peddles t-shirts and George Adamski photographs. The occupations of new members show that we have been reaching a cross section of the community, and at the risk of sounding pompous or snobbish, it seems that the quality of our membership is improving. This augurs well for the future since we need people of a high calibre to co-ordinate research and investigation work.

Finally, I would like to thank all my colleagues on the Council for their continued and often unpublicised hard-work in their respective posts. I make special mention of 'Larry' Dale, who as a new Council Member, has filled the onerous post of National Investigations Co-ordinator in a confident and reliable manner. On behalf of the Council, I should like to warmly thank all our members, particularly our investigators, who have given up their spare time to contribute to the work of the Association.

October 1978.

LIONEL BEER.

## DONATIONS

The Council of Management wish to thank the undermentioned for their generous donations to BUFORA Ltd Funds during the year ended 31.8.78:

A S Brown	D A Cragg	R Hinsley	K Grimshaw	I Livingstone
W Beazley	R Selmos	A J Fox	R Holmes	G J Hancock
R Westaway	R B Snell	B Larkin	T Jones	G Tapp
P J Parr	L W Dale	C A Loud	R Hight	G S Holman
B M Hartley	J W Scaife	P R Hardman	A Hancock	P Hodgetts
R Squires	I R Hunt	F B Wood	L A Baker	P L Deacon
G T Robinson	G A Budzynski	S Eliasson	R J Haywood	M Roberts
G Spiers	C F Bailey	B Baster	A S Brown	S Gwynn-Jones
G M Rowe	C H Reynolds	R Churchward	J Appleton	C Worthington
R Larkin	R J Callan	S Massey	R Smith	T J Penny
W Foley	M de Choisy	W Skellan	B Taylor	D Brehaut
A N Khan	P Urban	B M Hartley	J Watson	D Eddles
G Marshall	S Gamble	E C Langley	K White	J C Maletka
M McGhee	J Clark	N Chrisostomou	T Fisher	A E Manning
B A Webster	N T Oliver	F G Farquharson	G R Ruffe	M Glover
C Knights	R Baron	P A Hill	M de Choisy	F Aubertin
D Osman	D C E Pooley	J H G Squires	N E Williams	D Medina
I Drever	D A Stripp	G A Baker	D Williams	C J Clarke
M Ware-Lane	R Ellwood	J Briggs	P Davies	D Francis
J Burns	G Laird	L A Baker	M E Laurie	G Grundill
M J Goodwin	A W Griffin	L N Temple	J C Marchant	S J Bushell
P Taylor	V M Stewart	C A Worth	B E Snow	G A Carmichael
J A Carson	D K Russell-Hill	M Glover	N V Davis	C C Harridge
D T Smith	C W Bunn	T Whitaker	J Cowley	L Taylor
B Hartley	P R Harris	S R Mason	I Emery	P R G Worth
I Stanczyk	P Nixon	P K Bartholomew	N P Harris	S C Draper
C P G Townshend	M Lewkowicz	J H G Squires	J E Haynes	M Jennings
T J Duncombe	D C Hartfield	W J Hutchinson	T E Robinson	S Corderoy
S G Brighton	V E Rieicansky	L J Butterfield	T J Thornton	G N Salway
M D Thorpe	P Walters	S R Davies	G F Wilkinson	P W J Watts
J Pinsent	M Kitchen	G Mincham	J E Haynes	L W Bayer
L Hilleard	A Arch	M Morris	S L Smith	E Robinson
A Harte	S Jenkins	E A Yeo	D Whitaker	F M Nunan
R Fisher	F W W Bernard	M T Newington	R J Nash	M O Coles
ED M Sparshott	R W Pollock	S Elliott	M D Williams	T O'Neill
I D Forsdike	P Mooney	P A Jackson	J P N Stephenson	L W Dale
A W Park	P Cater	C Perry	P J Maccarthy	R Stacy

STEPHEN L SMITH, MA, *Treasurer.*

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## MINUTES OF THE SECOND ANNUAL GENERAL MEETING

of Bufora Limited, held on Saturday, 3 December 1977, at Kensington Central Library, Campden Hill Road, London W8, at 7 pm.

The meeting opened with approximately 30 members present.

- 1 The Secretary read the Notice convening the Meeting.
- 2 The Minutes of the previous Meeting were read and approved.
- 3 The President, Mr C A E O'Brien, then gave a brief address to the Meeting.
- 4 The Chairman, Mr L E Beer, said he had received apologies from Dr G G Doel, past President of the Company, who was unable to attend the meeting; also Mr T Whitaker, Secretary of the Bufora Branch at Halifax, and his wife, had also sent apologies for being unable to attend.

The Chairman, whose statement was basically reproduced in the Journal, emphasised that the well being of BUFORA greatly depended on members' generosity. During the past

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year a lot of investigation and research work would have had to have been abandoned without the aid of members' donations. He also briefly mentioned the forthcoming conference in April 1978.

- 5 Mr S L Smith, Treasurer, enlarged briefly on the accounts already presented to members. He was happy to report that BUFORA was in a much sounder position, mainly due to drastic cuts in the size of the Journal, although this was now back to its former size. Also Council members had held their expenses firmly in check which, together with members' donations and the raising of interest rates during the year, had helped increase our deposit account.

The 1976 conference, although a great success in the general sense, had incurred a £114 loss; however, lessons had been learnt which could be applied to the next conference in April 1978. We still had a small surplus of income over expenditure and there was no suggestion that membership rates would have to be increased. Members could encourage this trend by getting their friends to join. Mr Smith once again stressed that all donations, however small, were of immense help.

- 6 The Director of Research, Mr A Pace, then briefly outlined the year's activities in this direction. He stated that all BUFORA reports up to 1976 had been scrutinised by people getting together a catalogue of reports. This has been carried out in conjunction with NUFON Manchester and CONTACT UK. This catalogue would eventually be available for everyone.

By the time of the 1978 Conference it was hoped that the Vehicle Interference Project would be available, including some 420 cases of this type. Mr Pace emphasised that BUFORA should specialise in certain aspects of the UFO phenomena and went on to say that the next project of this kind would involve radar cases. He was also hoping to produce a paper on the Dyfed 'flap.' It was also hoped to produce shortly a report on the year 1976, when there were over 400 reports for the UK. 1977 appears to have been even more unprecedented in this respect. A new technical supplement may be published before the Conference, of a size similar to the present journal, but of a more technical nature.

- 7 Adoption of the Report of the Council of Management, Report of the Auditor and the Accounts for the year ended 1977 August 31.

It was proposed and seconded that the meeting should adopt the Report of the Council of Management, the Report of the Auditor and the set of Accounts presented by the Treasurer.

This resolution was carried unanimously.

- 8 Re-appointment of Auditor:

It was proposed and seconded that the Auditor, Mr J C Foxon, should be reappointed.

The resolution was carried unanimously.

- 9 Election of Directors:

It was proposed and seconded that the three members of the Council presenting themselves for re-election should be so re-elected. These were: Mrs A Harcourt, Miss B Wood and Mr S L Smith. The Resolution was carried unanimously.

This left three vacancies on the Council.

It was proposed, seconded and carried unanimously that Mr A West be elected a member of the Council.

It was proposed, seconded and carried unanimously that Mr L Dale be elected a member of the Council. Mr Dale, it was explained, had been the RIC for Kent for the past two years and had now been appointed NIC. It was felt preferable by the Council that the NIC should be a member of the Council of Management.

This left one post vacant on the Council, but there were no nominations.

This concluded the Company business. The Chairman thanked members for attending and closed the meeting.

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